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Introduction

This report is a continuation of regular progress reports completed by the BAC detailing the District's school facilities program.

The District's Master Plan of 2002 was created to address the overall conditions of the District's portfolio of school buildings. This plan has been updated periodically to address declines in enrollment and funding limitations. The latest revision to the Master Plan resulted in the creation of the District's Long-term School Plan, approved by the Board of Education on November 19, 2019. This plan now aligns academic and facility decision-making along four key metrics:

- 1. School quality
- 2. Enrollment and choice patterns
- 3. Financial stability
- 4. Building utilization, condition and costs

Funding Sources

The main local sources of funding for the District's construction projects are the result of voter approved Issue 14 and Issue 4. Issue 14 was a \$335M bond issue and a tax levy of 0.5 mills passed in 2001. In 2014 Issue 4 was passed resulting in a \$220M bond issue and 0.5 mills permanent improvement tax levy.

The other significant source of funding comes from the State's Classroom Facilities Assistance Program (CFAP) with the Ohio Facilities Construction Commission (OFCC). Eligibility for the CFAP program is based on the assessed property valuation per student. That property wealth factor determines the State and local share of the facilities project. The State's share is determined by the District's equity rank among all school districts in Ohio. When the District's original plan was finalized in 2002, the State's share was determined to be 68% of the total project cost.

The revenue and expenditures for the District's facilities projects are allocated into several different funds based on how they are used.

- Fund 003 is for permanent improvement and operational upkeep. The District is responsible for • 100% of these costs. These locally funded investment (LFI) dollars are used for projects not cofunded by the OFCC.
- Fund 010 is the classroom facilities fund. All projects co-funded with the OFCC are included in Fund 010. Fund 003 dollars can be moved to Fund 010 as necessary for approved co-funded projects.
- Fund 034 is the classroom facilities maintenance fund to be used for the buildings included as part of the classroom facilities fund. Revenue of about \$4 million per year is comprised from a half mill permanent improvement levy and state equalization payments.

Impact of Pandemic Funding Sources on District Resources

Congress has passed three stimulus bills since 2020 that provide funding to the Elementary and Secondary school Emergency Relief (ESSER) fund to support local education agency's response to the COVID-19 pandemic.

- ESSER I: The Coronavirus Aid, Relief and Economic Security (CARES) Act passed on March 27, 2020
- ESSER II: The Coronavirus Response and Relief Supplemental Appropriations (CRRSA) passed on December 27, 2020
- ESSER III: The American Rescue Plan Act (ARP) passed on March 11, 2021

The District received over \$455 million in ESSER funding (see Table 1).

Table 1. The District's ESSER Funding Allocations

	Allocation
ESSER I	\$ 31,202,407
ESSER II	\$ 131,516,850
ESSER III	\$ 293,152,902
Total	\$ 455,872,159

Per ODE ESSER, ESSER II & ARP allocation documents available in the Comprehensive Continuous Improvement Plan (CCIP) document library

According to the allowable activities for ESSER I and II¹ as well as ESSER III² detailed by the Ohio Department of Education, there are several permissible uses of the dollars for school building facilities and maintenance. These include

- school facility repairs and improvements to enable operation of schools to reduce risk of virus transmission and exposure to environmental health hazards, and to support student health needs,
- inspection, testing, maintenance, repair, replacement, and upgrade projects to improve the indoor air quality in school facilities, including mechanical and nonmechanical heating, ventilation, and air conditioning systems, filtering, purification and other air cleaning, fans, control systems, and window and door repair and replacement, and
- purchasing educational technology (including hardware, software, connectivity, assistive technology, and adaptive equipment) for students that aids in regular and substantive educational interaction between students and their classroom instructors, including students from low-income families and children with disabilities.

In the summer of 2021, the District completed a maintenance assessment of 41 of its facilities against the OFCC's 23 maintenance criteria. These buildings including all Segment 1-6 buildings (see Appendix A for complete list). Four of the OFCC's maintenance criteria were determined to be ESSER eligible: HVAC, door improvements, window improvements, and technology infrastructure improvements.

The District can preserve local taxpayer dollars - Fund 003 and Fund 034 - with the use of ESSER funds. The District presented a three-phase plan for ESSER facilities expenditures (see Table 2). Phase I was approved by the Board of Education on September 21, 2021. Phase I includes deferred maintenance for HVAC systems in all Segment 1-7 schools as well as renovation of the HVAC system, windows and doors

¹ Ohio Department of Education Elementary and Secondary School Emergency Relief Fund (ESSER I and II) Allowable Activities, January 2021; retrieved from

https://ccip.ode.state.oh.us/DocumentLibrary/ViewDocument.aspx?DocumentKey=86250

² Ohio Department of Education Elementary and Secondary School Emergency Relief Fund ARP ESSER Allowable Activities, August 2021; retrieved from https://ccip.ode.state.oh.us/DocumentLibrary/ViewDocument.aspx?DocumentKey=87830

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at Joseph M. Gallagher school. This strategic decision to use ESSER dollars for Gallagher rather than local dollars originally anticipated for the school's renovation as part of Segment 8 is expected to preserve over \$12.3 million of the District's local funds.

Table 2. ESSER Facilities Recommendations

Facilities Recommendations	Cost		Project Duration
Phase I (approved by Board on 9/21/22)			
Technology infrastructure upgrades in all K-12			
buildings	\$	10,504,740	24 months
Technology infrastructure upgrades in all			
administrative sites	\$	3,589,540	24 months
HVAC repairs in Segment 1-2 buildings in need	\$	900,000	10 months
Deferred maintenance for HVAC systems in Segment			
1-7 buildings for next 3 years	\$	9,400,000	35 months
Deferred maintenance for HVAC systems in non-OFCC			
buildings for next 3 years	\$	8,700,000	35 months
Replace HVAC system at Mary B. Martin	\$	4,841,247	12 months
Replace HVAC system at Mary M. Bethune	\$		12 months
Renovate HVAC system, windows and doors as Joseph	Ŧ	0,000,011	
M. Gallagher	\$	12,355,185	34 months
Contingency	\$	6,075,344	
Total Phase I	\$	60,000,000	
Phase II (resource dependent, no later than September 20)22)		
New or replacement HVAC, windows and doors for			
Benjamin Franklin	\$	7 286 534	22 months
·	Ŧ	,,,	
New or replacement HVAC, windows and doors for Newton D. Baker	\$	0 429 527	12 months
	Ş	9,438,537	12 months
New or replacement HVAC, windows and doors for			
Luis Munoz Marin	\$		12 months
Total Phase II	\$	25,744,125	
Phase III (resource dependent, no later than September 2	023)		1
Replacement HVAC, windows and doors for Charles			
Mooney	\$	12,020,083	24 months
Replacement HVAC, windows and doors for Bard High			
School Early College	\$	16,376,021	24 months
Replacement HVAC, windows and doors for New Tech			
West	\$		12 months
Total Phase III	\$	34,504,332	
TOTAL	\$	120,248,457	f Education Work Socian a

Data is compiled from ESSER recommendations chart, CEO Report and Attachment A from District's Board of Education Work Session on 09.07.2021.

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Activities Impacting Local Dollars

Two activities have transpired since the last progress report that impact the District's local dollars. On October 26, 2021, the Board of Education accepted a purchase offer of \$50,000 for the former John Raper school property³. This land was offered as part of the District's development agreement with the City of Cleveland. The Western Reserve Land Conservancy (WRLC) was the only respondent to the request for proposals issued in March 2021. WRLC plans to redevelop the site into a neighborhood park in support of the adjoining Thurgood Marshall Recreation Center and other community "green" amenities in the Hough neighborhood. The discounted sale price from the appraised value of \$155,000 will be used by WRLC as a credit in its "Clean Ohio" grant application leveraging grant funding from the State of \$314,705 for the development of the Site into parkland/greenspace. The District will net \$50,000 from the sale into Fund 003 and realize additional savings from no longer owning the property.

On January 25, 2022, the Board of Education approved a resolution to develop a culinary kitchen and dining facility at East Tech High School in an amount not to exceed \$5.6 million⁴. Many of the improvements are ESSER and Perkins eligible and the remaining balance will be paid from Fund 003.

Classroom Facilities Assistance Program (CFAP) Update

The District submitted preliminary closeout reports for Segment 7 to the OFCC in early April 2022. The District is meeting with OFCC representatives in May to finalize and closeout the segment. Table 3 breaks out the completed scope of work and total costs by segment.

	New	Renovation	Demo	Ac	ctual Cost as of 03/31/22
Segment 1	5	3	2	\$	227,409,372
Segment 2	3	4	3	\$	104,039,434
Segment 3	9	-	8	\$	146,595,442
Segment 4	9	-	11	\$	146,028,546
Segment 5	7	1	8	\$	217,733,838
Segment 6	1	-	12	\$	32,653,039
Segment 7	9	-	9	\$	240,903,800
Total	43	8	53	\$	1,115,363,471

Table 3. Scope of Work by Segment

Data is compiled from OFCC/CMSD Project Agreements & Amendments, District Board of Education resolutions, the District's *Project Status-AE Listing Segments 1 thru 7* and *Facilities Construction Report as of 03.31.2022*.

Table 4 details the cost of each segment by funding source, as well as the District's portion and OFCC's portion. Fund 003 are dollars solely from the District, referred to as "locally funded initiatives" or LFI dollars. Fund 010 is designated for co-funded projects with the OFCC. The OFCC pays 68% of the projected project cost, leaving the District's share of the project costs at 32%. Over \$1.1 billion have been spent to complete segments 1-7 of the CFAP. Of that total, the District has spent \$420,897,095 on the CFAP (Fund 010 expenses + Fund 003 expenses).

³ CMSD Board of Education Resolution Accepting a Purchase Offer on the Former John Raper School Property in the Amount of \$50,000, approved October 26, 2021.

⁴ CMSD Board of Education Resolution Authorizing the CEO and the CFO to Enter into Contracts Developing a Culinary Kitchen and Dining Facility at East Tech School in an Amount Not to Exceed \$5,600,000, approved January 25, 2022.

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		Fund 010						Fund 003		Total
	C	MSD Match	State Match	Co	-funded Total		LFI			TOtal
Segment 1	\$	69,962,914	\$ 148,671,188	\$	218,634,102		\$	8,775,270		\$ 227,409,372
Segment 2	\$	31,999,643	\$ 67,999,243	\$	99,998,886		\$	4,040,549		\$ 104,039,434
Segment 3	\$	42,307,043	\$ 89,902,468	\$	132,209,511		\$	14,385,931	•	\$ 146,595,442
Segment 4	\$	43,495,862	\$ 92,428,708	\$	135,924,569		\$	10,103,977		\$ 146,028,546
Segment 5	\$	62,158,759	\$ 132,073,281	\$	194,232,040		\$	23,501,798		\$ 217,733,838
Segment 6	\$	9,804,084	\$ 20,833,678	\$	30,637,762		\$	2,015,277		\$ 32,653,039
Segment 7	\$	65,522,615	\$ 142,557,811	\$	208,080,426		\$	32,823,374		\$ 240,903,800
Total	\$	325,250,919	\$694,466,377	\$	1,019,717,296		\$	95,646,175		\$ 1,115,363,471
		31.9%	68.1%							

Table 4. Total CFAP Project Costs by Funding Source

Data is compiled from the District's Facilities Construction Report as of 03.31.2022.

The actual costs have been greater than the project agreements/amendments in all seven segments and the percentage over budget has increased significantly since Segment 2. The biggest reason for these results is the rise in LFI dollars the District has invested to complete the segments. These increases are caused by two factors: (1) deliberate additions to the scope of segment projects; and (2) cost overruns beyond the adjusted OFCC budgets. The rates used by the State to develop the co-funded project budgets have consistently been too low, under-representing the true construction costs for the city of Cleveland (see Appendix B for details on the OFCC rates). As a result of these two factors, the District's costs as a percentage of total segment cost continue to grow. The District has covered 36% or more of the total segment cost since Segment 3 (see Figure 1). That portion increased to over 40% in Segment 7.

An analysis of the cost distribution of all seven completed segments of the CFAP project shows that the State has covered 62% of the total project costs and the District has used its local funds for the remaining 38% of costs. This percentage difference in cost share may seem insignificant, but just one percentage point of the total cost is equivalent to over \$11.1M. For every \$1 the District has spent, the State has provided just \$1.65 versus \$2.13 as anticipated with the original plan in 2002.

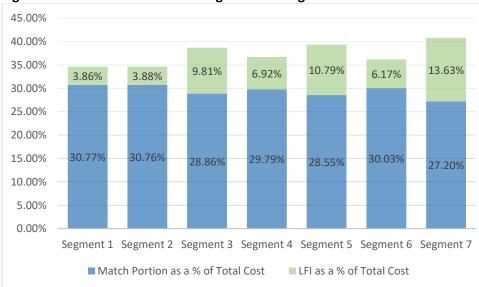


Figure 1. District Cost as a Percentage of Total Segment Cost

Segment 8 Progress

The project agreement for Segment 8 was approved by the Board of Education on May 25, 2021. The OFCC approved the project agreement on July 8, 2021, followed by the Ohio Controlling Board's approval of funding on August 2, 2021.

Table 5. Segment 8 Scope of Work

Project	# Students	Square Footage	Р	roject Budget
Renovation of Joseph Gallagher PK-8	1,180	144,988	\$	36,618,935
New Clark PK-8	675	86,749	\$	29,843,813
New Lincoln West HS	600	99,984	\$	32,958,881
New Marion C. Seltzer PK-8	450	63,282	\$	22,348,225

Abatement & Demolition	Square Footage	Project Budget
Former Clark Elementary	55,143	\$ 546,740
Former Lincoln West High School	247,690	\$ 1,739,436
Former Marion C. Seltzer	56,186	\$ 542,069
Robert Fulton Elementary	74,121	\$ 631,721
Fullerton Elementary	36,468	\$ 353,983
Former John F. Kennedy High School	255,839	\$ 2,653,824
Watterson-Lake Elementary	65,241	\$ 595,948

Data is compiled from the fully executed Project Agreement for Segment 8.

The total budget for Segment 8 is \$128,833,565⁵. This total is comprised of the State's share of \$79,694,565, the District's share is \$37,503,325 and additional LFI dollars as part of the project agreement in the amount of \$11,635,675. However, the District is estimating an additional \$13 million in LFI dollars to account for the historically higher construction costs for Cleveland school buildings and planned LFI expenditures including bleachers at John F. Kennedy and replacement of the field at Marion C. Seltzer. The BAC and the District recognize the Segment 8 project budget does not account for increases in cost anticipated to occur due to high inflation, the war in Ukraine and ongoing pandemic concerns. Segment 8 costs are expected to be significantly over budget.

To mitigate some of the supply chain issues and pricing increases impacting the construction industry, the District and OFCC have elected to use the Design-Build model to better manage those issues for Segment 8 schools. According to the OFCC, the Design-Build is "a project delivery system which both the design and construction services are contracted by a single entity. The system relies on a single point of responsibility to minimize risks for the project owner and to reduce the delivery schedule by overlapping the design phase and construction phase of a project.⁶"

Request for Qualifications (RFQ) for a Criteria Architect was released on November 1, 2021, and ThenDesign Architecture (TDA) was selected as the Criteria Architect/Engineer in December 2021. TDA has experience with the District having worked on 18 previous school buildings. On a Design-Build project, the Criteria Architect is the architect responsible for preparing conceptual plans and

⁵ OFCC Accelerated Urban Program – Fully Executed Segment Eight Project Agreement.

⁶ OFCC Glossary of Terms; retrieved from

https://ofcc.ohio.gov/Portals/0/OFCC%20Glossary%202020.pdf?ver=3AZZ0I3aBjc2V6NVAfxbpw%3d%3d

specifications. TDA will serve in this capacity for the entirety of Segment 8. Specific responsibilities include, but are not limited to⁷:

- 1. Program of Requirements
- 2. Schematic Design
- 3. Other design criteria to appropriately communicate design intent
- 4. Assistance with Best Value selection of Design/Build Firm
- 5. Review of Cost Estimates and Schedules
- 6. Review and advising of Design Development (DD) and Construction Documents (CD)
- 7. Assistance with Guaranteed Maximum Price (GMP) negotiations
- 8. Limited Construction Observation
- 9. Financial Tracking and Reporting
- 10. C-A/E to present to the following commissions as needed: Design Review, Planning, Landmarks and the Board of Zoning Appeals (BZA) during the schematic design (SD) phase and obtain approvals

The selection process for Design/Build services was competed in early May. The RFQ was open for responses on February 9, 2022. Proposals from short-listed firms were due on April 15, 2022. The District and OFCC interviewed firms and selected Greenspace Construction Services (GCS) as the Design/Builder. Robert P. Madison and Architectural Vision Group will be the architects of record. The Design/Builder is responsible for Design Development through completion of the renovation and construction of the four Segment 8 schools as well as the abatement and demolition of the former Clark, Marion C. Seltzer and Lincoln West buildings⁸.

The District completed a land swap with the City for two properties adjacent to two Segment 8 schools. On September 21, 2021, the Board of Education approved the exchange of the former Forest Hill Parkway school site (Figure 2) and a small parcel from the Daniel E. Morgan site (Figure 3) for City owned property adjacent to Lincoln West High School (Figure 4) and Clark school (Figure 5)⁹.

Figure 2. Forest Hill Parkway School Site



Figure 3. Daniel E. Morgan Site



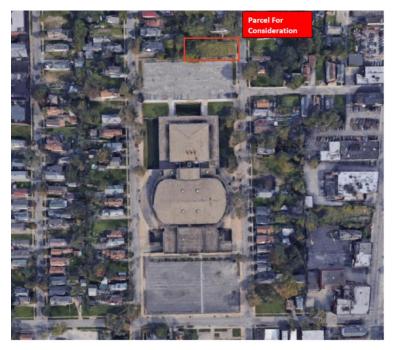
⁷ RFQ SFC-170405: CMSD Segment 8 Criteria AE Services; published 11/1/2021

⁸ RFQ SFC-170405: CMSD Segment 8 - Design/Build Services; published 2/9/2022

⁹ CMSD Board of Education Resolution *Declaring That an Exchange of Real Estate Between the CMSD and the City of Cleveland Will Be Mutually* Beneficial to the School District and the City, and Authorizing the CEO, CFO and Board of Education Chair to Enter Into a Property Exchange Agreement with the City of Cleveland, approved September 21, 2021.

Figure 4. Parcel Adjacent to Lincoln West HS

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Swing space for Segment 8 has been determined and work to get those spaces prepared for students is in progress. The former Garrett Morgan school is in sufficient proximity to both Joseph M. Gallagher and Lincoln West High School and will serve as the swing space for both projects. Joseph M. Gallagher students and faculty will occupy the former Garrett Morgan School first while their school is renovated and Lincoln West High School is designed. Then the Lincoln West students and faculty will use the swing site during construction of their new high school. For additional space, the modular classroom complex behind the Whitney M. Young school will be relocated to the Garrett Morgan swing site and an ADA accessible cafeteria and entrances will be added. On October 26, 2021, the Board of Education authorized the District to enter into contracts for the erection of these modular classrooms in an amount not to exceed \$2 million¹⁰.

Clark students and faculty will use the H. Barbara Booker building for swing space while the new Clark school is constructed. On March 29, 2022, the Board of Education authorized the abatement, remediation and renovation of H. Barbara Booker in an amount not to exceed \$3.5 million. This project was declared an urgent necessity¹¹.

Swing space for Marion C. Seltzer will not be needed. The new school will be built directly north of the existing school, allowing students and faculty to remain in the existing building during construction.

Figure 5. Parcel Adjacent to Clark

¹⁰ CMSD Board of Education Resolution Authorizing the CEO and CFO to Enter into Contracts for the Erection of Modular Classrooms at the Former Garrett Morgan School to Serve as Swing Space for Segment 8 Projects in an Amount Not to Exceed \$2,000,000 and Declaring the Modulars Are Available From A Sole Source and an Urgent Necessity, approved October 26, 2021.

¹¹ CMSD Board of Education Resolution Authorizing the CEO and CFO to Enter Into Contracts to Remediate and Abate Hazardous Materials at the H. Barbara Booker Building and Renovate the Building Prior to Serving as a Swing Site For The Construction of the New Clark School Building in an Amount Not to Exceed \$3,500,000 and Declaring An Urgent Necessity, approved March 29, 2022.

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The District hosted community kickoff meetings in March 2022 for each of the four Segment 8 schools. Letters explaining the Segment 8 project were sent to District families and fliers were mailed to community residents to encourage participation. See Appendix C for a copy of the letters sent to residents of each Segment 8 school. These meetings were held in person and livestreamed in an effort for parents, residents, and other stakeholders to meet the architect and provide input on traffic circulation and building design. Representatives of the BAC attended all four meetings. Many questions were raised about student drop-off and pick-up and significant concerns expressed about the building design for Lincoln West High School. The District and TDA repeatedly emphasized that these plans were preliminary in nature and the feedback would be considered as the plans evolve.

The timing for Segment 8 remains on track. Preparations are underway for demolition of buildings to begin this summer and renovation of Joseph M. Gallagher to start in the fall of 2022.

	Date	Activity	Status		
	Мау	CMSD Board approves Segment 8 Budget			
_	July	OFCC approves Segment 8 Agreement			
2021	August	Ohio Controlling Board approves funding			
	Fall	OFCC posts RFQ for Architect(s) and Construction-Manager-at-Risk (CMR)			
	October-December	OFCC/CMSD retain Architect(s) and Construction-Manager-at-Risk (CMR)			
	January	Prepare Engagement Plan	\checkmark		
	Winter/Spring	Launch Engagement for Site Planning, Circulation, Exterior Design of New Building and Recreation Center integration w/City of Cleveland (Cudell, Clark)	\checkmark		
2022	Spring	Begin Schematic Design (SD); Finalize Abatement/Demolition documents; Finalize Swing Sites			
	Summer/Fall	Begin Abatement/Demolition of buildings; Begin Design Development (DD), City Approvals			
	Fall	Begin Renovation of J.M. Gallagher			
	Fall	Begin Construction Drawings (CD)			
	Winter	Complete Abatement/Demolition			
2023	Winter	Finalize Bids/Award Contracts			
	Spring/Summer	Groundbreakings/Construction K-8 Schools (7/1/23 - 8/31/24)			
	Summer	Groundbreakings/Construction Lincoln-West High School (7/1/23 - 6/30/25)			
2024	August	Ribbon-Cuttings for J.M. Gallagher, Clark and Marion C. Seltzer			
Ř	September-December	Finalize Abatement/Demolition documents for Marion C. Seltzer			
	Spring	Complete Construction/Ribbon-cutting for Lincoln-West HS			
2025-26	Spring/Summer	Abate/Demolish Marion C. Seltzer			
202	Fall	Construct multi-purpose field			
	Fall/Winter	Close-out Segment 8			

Table 6. Projected Segment 8 Timeline

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Other Local Funding

The above-mentioned capital project work and LFI applies only to the buildings specifically identified in a segment as part of the CFAP with the OFCC. The District's use of taxpayer dollars to improve school buildings includes "other" LFI dollars, comprised of expenses for the District's plan not co-funded with the State and not part of a project agreement. These LFI dollars have been used for 160 different school facility needs including buildings, school programming spaces, relief space, food preparation facilities and outdoor spaces such as athletic fields and gardens¹². These LFI expenses also include the District's personnel, legal and administrative costs associated with completing the long-term plan. Table 7 details the actual costs of the District's Long-term School Plan by funding source, including all LFI expenditures. The District has spent \$142,409,089 in the "other" LFI category.

Table 7. Tot	able 7. Total of All Project Costs by Funding Source									
		Fund 010						Fund 003	Total	
	С	MSD Match	State Match	Co-	Co-funded Total		LFI			Total
Segment 1	\$	69,962,914	\$ 148,671,188	\$	218,634,102		\$	8,775,270	\$	227,409,372
Segment 2	\$	31,999,643	\$ 67,999,243	\$	99,998,886		\$	4,040,549	\$	104,039,434
Segment 3	\$	42,307,043	\$ 89,902,468	\$	132,209,511		\$	14,385,931	\$	146,595,442
Segment 4	\$	43,495,862	\$ 92,428,708	\$	135,924,569		\$	10,103,977	\$	146,028,546
Segment 5	\$	62,158,759	\$ 132,073,281	\$	194,232,040		\$	23,501,798	\$	217,733,838
Segment 6	\$	9,804,084	\$ 20,833,678	\$	30,637,762		\$	2,015,277	\$	32,653,039
Segment 7	\$	65,522,615	\$ 142,557,811	\$	208,080,426		\$	32,823,374	\$	240,903,800
Segment 8	\$	-	\$ -	\$	-		\$	-	\$	-
Other		N/A	N/A		N/A		\$	142,409,089	\$	142,409,089
Total	\$	325,250,919	\$694,466,377	\$1	,019,717,296		\$	238,055,264	\$	1,257,772,560
		31.90%	68.10%							

Data is compiled from the District's Facilities Construction Report as of 03.31.2022.

Each year the District presents a slate of maintenance, repair and renovation projects for facilities not co-funded by the OFCC to the Board of Education for approval. Funds for a select number of these projects are taken from the permanent improvement account (Fund 003) and are included in the "other" category. The BAC regularly reviews and reports on the actual costs of these annual projects. The annual work resolution for projects to be completed between May 2021-June 2022 was approved for an amount not to exceed \$10 million. As of November 19, 2021, these annual projects totaled \$2,609,084 of which \$384,190 of Fund 003 funds were used. The majority of the expenses were paid for with ESSER dollars. On February 22, 2022, the Board of Education approved the annual Operations Work Resolution for the period of March 2022-June 2023 in an amount not to exceed \$12 million.

When all LFI costs are included, the total cost of the District's Long-term School Plan is over \$1.25 billion to date. Of this total, the District has spent over \$563 million of local funds.

¹² District's Facilities Construction Report as of 03.31.2022.

Remaining District Funds

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As of March 31, 2022, the District has \$67,420,392 remaining to be used for its Long-term School Plan.

Table 8. CMSD Facilities Project Local Funding Summary a	as of N	/larch 31, 2022
Receipts		
Bond Proceeds	\$	535,000,000
Bond Premium	\$	1,006,501
Other Non-bond Proceeds	\$	15,532,617
QZAB (Quality Zone Academy Bonds)	\$	5,127,642
E-Rate	\$	3,710,518
Sale of Administration Building	\$	4,664,176
Sale of School Buildings & Equipment	\$	3,324,158
Property Tax Receipts (.50 mill PI Levy)	\$	15,679,755
Total Local Interest	\$	46,681,210
Total Local Funds (prior to expenditures)	\$	630,726,576
Project Expenditures		
Fund 10 Expenditures & Encumbrances (District portion)	\$	325,250,919
Fund 03 LFI Expenditures & Encumbrances	\$	238,055,264
Total Project Expenditures & Encumbrances	\$	563,306,184
Current balance of local funds available	Ś	67,420,392

A projection of the remaining local funds indicates that \$16.1 million will be available at the close of Segment 8 (FY 2026) (see Table 9). The District's share of the co-funded amount plus the LFI dollars included in the Segment 8 project agreement is \$49,139,000. The District anticipated \$13 million in additional LFI costs for necessary additions to the project scope and historically higher construction costs for the Cleveland market. However, the Segment 8 budget does not account for changes in costs projected to occur as a result of the current market's impact on construction including supply chain disruption and rising supply and material costs. The once anticipated savings from the ESSER funds could be offset by these rising costs, reducing the remaining balance to just \$3.7 million. It is important to note that this projected balance does not include the revenue or cost savings that may result from real estate transactions as part of the development agreement with the City (detailed in the June 2021 progress report) and any future property/building sales.

Table 9. Projection of Balance of Local Funds at the Close of Segment 8 (FY2026)

Local Funds	
Balance of local funds as of 03.31.2022	\$ 67,420,392
Property tax receipts (0.5 mill PI levy) ¹	\$ 7,929,500
Local interest ²	\$ 2,938,280
ESSER funds for Gallagher	\$ 12,355,185
Total Local Funds	\$ 90,643,357
Expenditures	
Segment 8 expenditures	
District share (per Project Agreement)	\$ 37,503,325
Additional LFI (per Project Agreement)	\$ 11,635,675
Anticipated additional LFI	\$ 13,000,000
Total Segment 8 expenditures	\$ 62,139,000
Fund 003 "other" LFI expenditures for FY23-FY26 ³	\$ 12,400,000
Total Expenditures	\$ 74,539,000
Remaining balance of local funds at close of FY2026	\$ 16,104,357

¹Estimated property tax receipts based on average of past four years at \$1,982,375/year

²Estimated local interest based on average of past four years at \$734,570/year

³Estimated at \$3.1 million/year based on District's annual "other" LFI expenditures average over the past four years

List of District Buildings Part of Maintenance Assessment Conducted in Summer of 2021

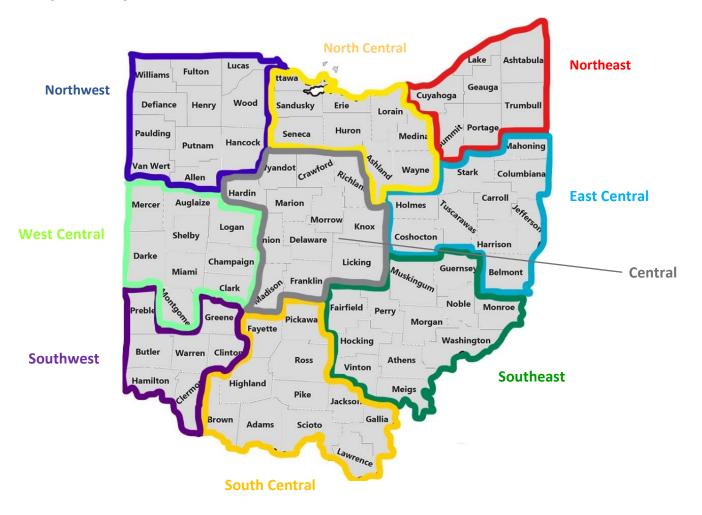
BUILDINGS BY SEGMENT AND ASSESSMENT STATUS (8/25/2021)

	H	IGH PRIORITY (SEGMENTS 1 A	ND 2)		S. Calend
A.J. Rickoff (1)	2005	John Adams (1)	2006	Mary Bethune (reno, 2)	2006
Daniel Morgan (2)	2007	John Hay (reno, 1)	2006	Memorial (1)	2005
Franklin D. Roosevelt (reno, 2)	2006	Lakeside (reno, 1)	1973	Miles Park (1)	2007
Hannah Gibbons (2)	2006	Louisa May Alcott (reno, 2)	2012	Riverside (1)	2005
James Ford Rhodes (reno, 2)	2010	Mary B. Martin (reno, 2)	2006	Warner (2)	2007
	MEDIUN	PRIORITY (2021 UPDATED AS	SESSME	and the second	
Benjamin Franklin	1923	East Tech	1972	Scranton	1973
Brooklawn – New Tech West	1972	Glenville	1966	Tremont	1924
Carl Shuler – Bard Early College	2012	Louis Agassiz	1929	Wilbur Wright	1972
Clara Westropp	1967	Luis Munoz Marin	1976	William Cullen Bryant	1930
	Contraction of the	Newton D. Baker	2009		
	Transfer to	SEGMENT 3	State Sta		
Artemus Ward	2009	Garfield	2009	Robinson G. Jones	2009
Buhrer Dual Language	2009	Harvey Rice	2009	Wade Park	2009
East Clark	2009	Patrick Henry	2009	Willson	2010
		SEGMENT 4	States and		
Adlai Stevenson	2010	Euclid Park	2010	Nathan Hale	2010
Anton Grdina	2011	George Washington Carver	2010	Robert H. Jamison	2010
Charles Dickens	2010	Mound	2011	Thomas Jefferson	2010
	S. C. S. S. C.	SEGMENT 5			
Almira	2013	Max Hayes	2015	Paul Dunbar	2013
Cleveland School of the Arts	2015	Miles	2013		
John Marshall	2015	Orchard	2013		- Telling
		SEGMENT 6			
Campus International K-8	2017				
		SEGMENT 7			
A.B. Hart	2019	John F. Kennedy	2020	Waverly	2019
Garrett Morgan	2020	O.H. Perry	2019	Whitney M. Young	2019
Halle	2019	Sunbeam	2019	William Rainey Harper	2018
		SEGMENT 8	and the second		
Clark	1973	Lincoln-West	1970		
Joseph M. Gallagher	1977	Marion C. Seltzer	1972		
		PRE-2001 CONSTRUCTION	· · · · · ·		
Alfred Benesch	1977	Ginn – Margaret Spellacy	2009	South (sale-leaseback)	1968
Bolton	1971	Health Careers (closing 2022)	N/A	Stonebrook-White	1921
Charles Mooney	1964	Jane Addams (closing 2022)	1968	Valley View	1962
Collinwood	1924	Kenneth Clement	2006	Walton (swing)	1971
Denison	1971	Marion-Sterling	1971	Washington Park	1929
Dike	1971	Old Garrett Morgan (swing)	1939		
Douglas MacArthur	1967	H. Barbara Booker (swing)	1970		

OFCC Rates for New Construction

The OFCC establishes a baseline "cost per square foot per student" for new construction projects¹³. This probable cost estimate considers many variables that may affect construction and this baseline serves as the starting point. To be used across the state, a cost modification factor is established for the various regions relative to the baseline region of Central Ohio. All District buildings are in Cuyahoga County and designated as part of the Northeast region along with Ashtabula, Geauga, Lake, Portage, Summit and Trumbull Counties. Figure B1 illustrates the nine regions which correspond to the regions identified in the 1990 Ohio Public School Facility Study.

Figure B1. Regions within the State of Ohio



¹³ 2021 Ohio School Design Manual, Volume Two, retrieved from

https://ofcc.ohio.gov/Portals/0/Chapter%201%20Introduction.pdf?ver=ansDQk_WwlusUvRy8F7jkA%3d%3d

The regional modification factor for the District for the Segment 8 project agreement is 109.74%. This is the highest factor realized among all of the District's segments to date (see Table B1).

	Northeast Regional
Cost Set Year	Modification Factor
2002	*
2003	103.25%
2005	102.98%
2006	103.76%
2008	104.18%
2010	104.16%
2014	103.76%
2021	109.74%
	2002 2003 2005 2006 2008 2010 2014

Table B1. Northeast Regional Modification Factor by District Segment

Data is compiled from fully executed Project Agreements for Segments 1-8. *No regional modification factor indicated for Segment 1.

Table B2. New Construction Rate Comparison of Segments 7 and 8 for the Largest Cities in Ohio

	Segment 7 (2014 cost set)						Segment 8 (2021 cost set)					
	Elementary		Middle		High School		Elementary		Middle		High School	
City	(500	students)	(50	0 students)	(600	students)	(50	0 students)	(50	0 students)	(600	students)
Cincinnati (Southwest region)	\$	230.19	\$	226.20	\$	231.86	\$	297.15	\$	291.96	\$	290.13
Cleveland & Akron (Northeast region)	\$	243.42	\$	239.20	\$	245.21	\$	330.13	\$	324.36	\$	322.33
Columbus (Central region)	\$	234.60	\$	230.53	\$	236.31	\$	300.82	\$	295.57	\$	293.72
Dayton (West Central region)	\$	234.88	\$	230.81	\$	236.61	\$	305.16	\$	299.83	\$	297.95
Toledo (Northwest region)	\$	242.80	\$	238.57	\$	244.56	\$	317.55	\$	312.00	\$	310.05

Data is compiled from State of Ohio Summary of New Construction "Opinion of Probable Costs" in the 2014 and 2021 Design Manuals

Table B3 includes the 2021 rates for all Ohio regions. This is the cost set used for the Segment 8 project agreement. The rates are broken down as follows:

Site development costs include site work including cut/fill of soil, topography, location of adjacent utilities, tap-in fees, etc. Site costs do not include the cost to purchase land.

Basic building costs (construction costs) include building costs, furnishings (including playgrounds for elementary), technology and security.

Non-Construction costs include land survey, soil borings/phase 1 environmental report, agency approval fees, construction testing, printing - bid documents, advertising for bids, builder's risk insurance, design professional compensation, construction management compensation, commissioning and maintenance plan advisor, non-construction contingency including but not limited to: partnering/mediation services.

Table B3. State of Ohio Summary of New Construction Costs for 2021

					Per Square F	oot of Floor Area / I 2021 Design M		entral Ohio)					
ELEMENTARY SCHOOLS							MIDDLE	SCHOOLS	HIGH SCHOOLS				
Regions	Reg Modif Factor	1-400 Students 1-50,000 SF	401-600 Students 50,001-69,360 SF	601-865 Students 69,361-100,000 SF	866 Students and up 100,001 SF and up	1-450 Students 1-67,950 SF	451-650 Students 67,951-91,650 SF	651-709 Students 91,651-100,000 SF	710 Students and up 100,001 SF and up	1-598 Students 1-100,000 SF	599-800 Students 100,001-133,600 SF	801-1200 Students 133,601-200,400 SF	1201 Students and up 200,401 SF and up
0 - Central Ohio	NC 100	ana arawana waka masara ana ay ka					CONTRACTOR AND A CONTRACTOR OF						407.04
Site		\$28.17	\$25.60	\$24.59	\$23.15	\$28.68	\$26.76	\$26.75	\$25.18	\$27.23	\$25.62	\$28.95	\$27.36
Basic Building		\$240.91	\$233.51	\$223.69	\$210.54	\$241.17	\$227.82	\$227.16 \$253.91	\$214.08 \$239.26	\$241.57 \$268.80	\$227.37 \$252.99	\$219.10 \$248.05	\$215.02 \$242.38
TOTAL		\$269.08	\$259.11	\$248.28	\$233.69	\$269.85	\$254.58			\$43.28	\$40.73	\$39.94	\$39.02
Non-Consttruction Costs		\$43.32	\$41.72	\$39.97	\$37.62	\$43.45	\$40.99	\$40.88 \$294.79	\$38.52 \$277.78	\$312.08	\$293.72	\$287.99	\$281.40
GRAND TOTAL		\$312.41	\$300.82	\$288.26	\$271.31	\$313.30	\$295.57	\$294.79	32/1.10	\$312.00	2233.12	\$267.55	\$201.40
1 - Southwestern Ohio Site	NC 98.78	\$27.83	\$25.29	\$24.29	\$22.87	\$28.33	\$26.43	\$26.42	\$24.87	\$26.90	\$25.31	\$28.60	\$27.03
Basic Building		\$237.97	\$230.66	\$220.96	\$207.97	\$238.23	\$225.04	\$224.39	\$211.47	\$238.62	\$224.59	\$216.43	\$212.40
TOTAL		\$265.80	\$255.95	\$245.25	\$230.84	\$266.56	\$251.47	\$250.81	\$236.34	\$265.52	\$249.90	\$245.03	\$239.43
Non-Constituction Costs	1 1	\$42.79	\$41.21	\$39.49	\$37.16	\$42.92	\$40.49	\$40.38	\$38.05	\$42.75	\$40.23	\$39.45	\$38.55
GRAND TOTAL	1 1	\$308.59	\$297.15	\$284.74	\$268.00	\$309.47	\$291.96	\$291.19	\$274.40	\$308.27	\$290.13	\$284.47	\$277.97
2 - West Central Ohio	NC 101.44												
Site	The ability	\$28.58	\$25.97	\$24.94	\$23.48	\$29.09	\$27.15	\$27.14	\$25.54	\$27.62	\$25.99	\$29.37	\$27.75
Basic Building	1 1	\$244.38	\$236.87	\$226.91	\$213.57	\$244.64	\$231.10	\$230.43	\$217.17	\$245.05	\$230.64	\$222.26	\$218.12
TOTAL		\$272.96	\$262.84	\$251.85	\$237.05	\$273.73	\$258.25	\$257.57	\$242.71	\$272.67	\$256.63	\$251.63	\$245.87
Non-Consttruction Costs		\$43.95	\$42.32	\$40.55	\$38.17	\$44.07	\$41.58	\$41.47	\$39.08	\$43.90	\$41,32	\$40.51	\$39.59
GRAND TOTAL		\$316.90	\$305.16	\$292.41	\$275.22	\$317.81	\$299.83	\$299.04	\$281.79	\$316.57	\$297.95	\$292.14	\$285.46
3 - Northwestern Ohio	NC 105.56					A CONTRACTOR OF THE			and a line house	The second second	The second s	A STATE OF THE STATE	000.00
Site		\$29.74	\$27.02	\$25.96	\$24.44	\$30.27	\$28.25	\$28.24	\$26.58	\$28.74	\$27.04	\$30.56	\$28.88
Basic Building		\$254.31	\$246.49	\$236.13	\$222.24	\$254.58	\$240.49	\$239.79	\$225.99	\$255.00	\$240.01 \$267.05	\$231.28 \$261.84	\$226.98 \$255.86
TOTAL		\$284.05	\$273.51	\$262.09	\$246.68	\$284.85	\$268.74	\$268.03	\$252.57	\$283.74		\$42.16	\$41.19
Non-Construction Costs	1 1	\$45.73	\$44.04	\$42.20	\$39.72	\$45.86	\$43.27	\$43.15	\$40.66 \$293.23	\$45.68 \$ 329.43	\$43.00 \$310.05	\$304.00	\$297.05
GRAND TOTAL		\$329.78	\$317.55	\$304.28	\$286.40	\$330.72	\$312.00	\$311.18	\$233.23	\$529.45	33.10.03	2204.00	9257.05
4 - North Central Ohio	NC 105.53	\$29.73	\$27.02	\$25.95	\$24.43	\$30.27	\$28.24	\$28.23	\$26.57	\$28.74	\$27.04	\$30.55	\$28.87
Site Basic Building		\$254.24	\$246.42	\$236.06	\$222.18	\$254.51	\$240.42	\$239.72	\$225.92	\$254.93	\$239.94	\$231.22	\$226.91
TOTAL		\$283.97	\$273.44	\$262.01	\$246.61	\$284.78	\$268.66	\$267.95	\$252.49	\$283.67	\$266.98	\$261.77	\$255.78
Non-Construction Costs		\$45.72	\$44.02	\$42.18	\$39.70	\$45.85	\$43.25	\$43.14	\$40.65	\$45.67	\$42.98	\$42.14	\$41.18
GRAND TOTAL		\$329.70	\$317.46	\$304.20	\$286.32	\$330.62	\$311.90	\$311.09	\$293.15	\$329.33	\$309.96	\$303.91	\$296.97
5 - South Central Ohio	NC 103.72								-				
Site	NC 103.72	\$29.22	\$26.55	\$25.50	\$24.01	\$29.75	\$27.76	\$27.75	\$26.12	\$28.24	\$26.57	\$30.03	\$28.38
Basic Building		\$249.88	\$242.20	\$232.01	\$218.37	\$250.14	\$236.30	\$235.61	\$222.05	\$250.56	\$235.83	\$227.25	\$223.02
TOTAL		\$279.10	\$268.75	\$257.51	\$242.38	\$279.89	\$264.06	\$263.36	\$248.17	\$278.80	\$262.40	\$257.28	\$251.40
Non-Construction Costs	1 1	\$44.93	\$43.27	\$41.46	\$39.02	\$45.06	\$42.51	\$42.40	\$39.95	\$44.89	\$42.25	\$41.42	\$40.48
GRAND TOTAL		\$324.03	\$312.02	\$298.98	\$281.40	\$324.95	\$306.57	\$305.76	\$288.12	\$323.69	\$304.64	\$298.70	\$291.87
6 - Southeastern Ohio	NC 106.19					and the second second	and the second		Personal Street Street	Internation of the	Contraction of the second		400.05
Site		\$29.91	\$27.18	\$26.11	\$24.58	\$30.46	\$28.42	\$28.41	\$25.74	\$28.92	\$27.21	\$30.74	\$29.05 \$228.33
Basic Building		\$255.83	\$247.96	\$237.54	\$223.57	\$256.10	\$241.93	\$241.22	\$227.34	\$256.52 \$285.44	\$241.44 \$268.65	\$232.66 \$263.40	\$257.38
TOTAL		\$285.74	\$275.14	\$263.65	\$248.15	\$286.56	\$270.35	\$269.63	\$254.08			\$42.41	\$41.44
Non-Construction Costs		\$46.00	\$44.30	\$42.45	\$39.95	\$46.14	\$43.53	\$43.41 \$313.04	\$40.91 \$294.98	\$45.96 \$331.41	\$43.25 \$311.90	\$305.81	\$298.82
GRAND TOTAL		\$331.74	\$319.45	\$306.10	\$288.11	\$332.69	\$313.87	\$313.04	\$294.98	\$351.41	\$311.90	\$502.61	\$250.02
7 - East Central Ohio	NC 106.4	\$29.97	\$27.24	\$26.16	\$24.63	\$30.52	\$28.47	\$28.46	\$26.79	\$28.97	\$27.26	\$30.80	\$29.11
Site Basis Ruilding		\$256.33	\$248.45	\$238.01	\$224.03	\$256.60	\$242.40	\$241.70	\$227.78	\$257.03	\$241.92	\$233.12	\$228.78
Basic Building		\$256.33	\$275.69	\$258.01	\$224.01	\$287.12	\$270.87	\$270.16	\$254.57	\$286.00	\$269.18	\$263.92	\$257.89
TOTAL Non-Construction Costs		\$46.10	\$44.39	\$42.53	\$40.03	\$46.23	\$43.61	\$43.50	\$40.99	\$46.05	\$43.34	\$42.49	\$41.52
GRAND TOTAL		\$332.40	\$320.08	\$306.70	\$288.68	\$333.35	\$314.49	\$313.66	\$295.56	\$332.05	\$312.52	\$306.41	\$299.42
	NC 109.74	4000110				-							
8 - Northeastern Ohio Site	NC 109.74	\$30.91	\$28.09	\$26.99	\$25.40	\$31.47	\$29.37	\$29.36	\$27.63	\$29.88	\$28.12	\$31.77	\$30.02
Basic Building		\$264.38	\$256.25	\$245.48	\$231.04	\$264.66	\$250.01	\$249.29	\$234.94	\$265.10	\$249.51	\$240.44	\$235.97
TOTAL		\$295.29	\$284.34	\$272.47	\$256.44	\$296.13	\$279.38	\$278.65	\$262.57	\$294.98	\$277.63	\$272.21	\$265.99
Non-Construction Costs		\$47.54	\$45.78	\$43.87	\$41.29	\$47.68	\$44.98	\$44.86	\$42.27	\$47.49	\$44.70	\$43.83	\$42.82
GRAND TOTAL		\$342.83	\$330.13	\$31.6.33	\$297.74	\$343.81	\$324.36	\$323.50	\$304.84	\$342.47	\$322.33	\$316.04	\$308.81
Change IOTAL		40-12100		L	Lanna and a second secon	Leowelsensterense			CALL CONTRACTOR AND	La manufacture reserverses	A CONTRACTOR DESCRIPTION	Landon and the second s	Annual action of the second seco

State of Ohio Summary of New Construction "Opinion of Probable Costs"

Commission 2, Inc.

APPENDIX C

Letters to District Parents/Caregivers



Eric S. Gordon Chief Executive Officer

February 17, 2022

Chief Executive Officer Eric S. Gordon

Board of Education

Anne E. Bingham Board Chair

Robert M. Heard Sr. Vice Chair

Louise P. Dempsey, Esq. Sara Elaqad, J.D. Denise W. Link Nigamanth Sridhar, Ph.D. Lisa Thomas, Ph.D. Kathleen C. Valdez, Esq.

Ex Officio Members

Alex Johnson, Ph.D. Harlan M. Sands, J.D., MBA

Dear Clark Family,

I am excited to share the news that planning and design activities for the NEW Clark PreK-8 School are under way. Construction of this \$28 million project will begin later this year and is expected to be completed in August 2024.

To make way for the new school, which will be built on the school's existing site at 5550 Clark Avenue, we will temporarily relocate our Clark scholars, beginning in August 2022, from Clark School to the former H. Barbara Booker School, located at 2121 W. 67th Street (parking lot entrance located on W. 65th Street, across from the Michael J. Zone Recreation Center). We are preparing the building for students by making electric; heating, ventilation and cooling; plumbing; kitchen; and technology upgrades.

Construction of the new Clark School is among four new school projects funded by the Ohio Facilities Construction Commission and a bond issue that Cleveland voters approved in 2014. Segment 8 of the construction and renovation program also includes a new Marion C. Seltzer PreK-8 School and Lincoln-West High School Campus and a full renovation of Joseph M. Gallagher PreK-8 School.

To help you learn more about these projects, we have scheduled meetings where school families, residents and other stakeholders can meet the architects and provide input on traffic circulation and exterior design. I invite you to attend any of the meetings in person, or participate virtually, using a link that will be posted at ClevelandMetroSchools.org.

	Segment 8 - Kickoff Meetings
Thursday, March 10 @ 6:00 pm	Joseph M. Gallagher School (6601 Franklin Blvd)
Saturday, March 12 @ 11:30 am	Clark School (Meeting at Lincoln-West Campus, 3202 W 30th St)
Saturday, March 12 @ 1:30 pm	Lincoln-West High School Campus (3202 W 30th St)
Tuesday, March 15 @ 6:00pm	Marion C. Seltzer School (1468 W 98th St)

The community can follow construction activity, provide feedback or ask questions by visiting ClevelandMetroSchools.org/Segment8, a webpage that will be launched this month.

We look forward to continuing to invest in our scholars and school buildings. Thank you, in advance, for your engagement and patience while these improvements are being made.

Sincerely,

Eric S. Gordon Chief Executive Officer

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Commission 2, Inc.

APPENDIX C



Eric S. Gordon Chief Executive Officer

February 17, 2022

Chief Executive Officer Eric S. Gordon

Board of Education

Anne E. Bingham *Board Chair*

Robert M. Heard Sr. *Vice Chair*

Louise P. Dempsey, Esq. Sara Elaqad, J.D. Denise W. Link Nigamanth Sridhar, Ph.D. Lisa Thomas, Ph.D. Kathleen C. Valdez, Esq.

Ex Officio Members

Alex Johnson, Ph.D. Harlan M. Sands, J.D., MBA To the Parents or Caregivers of the CMSD student at: 1935 W 77th St Cleveland, OH 44102-2803

Dear Joseph M. Gallagher Family,

I am excited to share the news that planning and design activities for the renovation of Joseph M. Gallagher PreK-8 School are under way. Construction of this \$30 million project will begin later this year and is expected to be completed in August 2024. To facilitate this major project, I also would like to share the decision to temporarily relocate our scholars from Joseph M. Gallagher School to the former Garrett Morgan High School on Woodbine Avenue, beginning in August 2022.

To help accommodate Gallagher students, the District will place modular classrooms next to the main building at the former Garrett Morgan. The site plan on the back of this letter shows the location of the modular classrooms, which are expected to arrive on the site in mid-February.

We also will make electric, plumbing, kitchen and technology upgrades and redesign parking and traffic circulation for the building and the adjacent Intergenerational School.

The Joseph M. Gallagher renovation is among four new school projects funded by the Ohio Facilities Construction Commission and a bond issue that Cleveland voters approved in 2014.

The complete renovation of Joseph M. Gallagher is among four new school projects funded by the Ohio Facilities Construction Commission and a bond issue that Cleveland voters approved in 2014. Segment 8 of the construction and renovation program also includes a new Marion C. Seltzer PreK-8 School, a new Clark PreK-8 School and a new Lincoln-West High School Campus.

To help you learn more about these projects, we have scheduled meetings where school families, residents and other stakeholders can meet the architects and provide input on traffic circulation and exterior design. I invite you to attend any of the meetings in person, or participate virtually, using a link that will be posted at ClevelandMetroSchools.org.

202 W 30th St)
St)

The community can follow construction activity, provide feedback or ask questions by visiting ClevelandMetroSchools.org/Segment8, a webpage that will be launched this month.

We look forward to continuing to invest in our scholars and school buildings. Thank you, in advance, for your engagement and patience while these improvements are being made.

Sincerely

Eric S. Gordon Chief Executive Officer

> 1111 Superior Ave E • Cleveland, OH 44114 • Office: 216.838.0020 ClevelandMetroSchools.org

> > 183

Commission 2, Inc.

APPENDIX C



Eric S. Gordon Chief Executive Officer

February 17, 2022

Chief Executive Officer Eric S. Gordon

> Board of Education Anne E. Bingham

Board Chair

Robert M. Heard Sr. *Vice Chair*

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Ex Officio Members

Alex Johnson, Ph.D. Harlan M. Sands, J.D., MBA To the Parents or Caregivers of the CMSD student at: 4085 Park Fulton Oval Apt 932 Cleveland, OH 44144-1883 pph/http://philo.com/http://http://philo.com/http://philo.com/http://philo.com/http://philo.com/http://philo.com/http://philo.com/http://philo.com/http://http

Dear Lincoln-West Campus Family,

I am excited to share the news that planning and design activities for the NEW Lincoln-West High School Campus are under way. The former Garrett Morgan school building will serve as temporary space for Lincoln-West students during the project's construction, which is scheduled to begin in 2024 and be completed in August 2026. The new \$33 million school will be constructed on the site of the current school.

Construction of the new Lincoln-West High School Campus is among four new school projects funded by the Ohio Facilities Construction Commission and a bond issue that Cleveland voters approved in 2014. Segment 8 of the construction and renovation program also includes a new Clark PreK-8 School, a new PreK-8 Marion C. Seltzer School, and a full renovation of Joseph M. Gallagher School.

To help you learn more about these projects, we have scheduled meetings where school families, residents and other stakeholders can meet the architects and provide input on traffic circulation and exterior design. I invite you to attend any of the following meetings in person, or participate virtually, using a link that will be posted at ClevelandMetroSchools.org.

	Segment 8 - Kickoff Meetings
Thursday, March 10 @ 6:00 pm	Joseph M. Gallagher School (6601 Franklin Blvd)
Saturday, March 12 @ 11:30 am	Clark School (Meeting at Lincoln-West Campus, 3202 W 30th St)
Saturday, March 12 @ 1:30 pm	Lincoln-West High School Campus (3202 W 30th St)
Tuesday, March 15 @ 6:00pm	Marion C. Seltzer School (1468 W 98th St)

The community can follow construction activity, provide feedback or ask questions by visiting ClevelandMetroSchools.org/Segment8, a webpage that will be launched this month.

We look forward to continuing to invest in our scholars and school buildings. Thank you, in advance, for your engagement and patience while these improvements are being made.

Sincerely,

Eric S. Gordon Chief Executive Officer

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Commission 2, Inc.

APPENDIX C



Eric S. Gordon Chief Executive Officer

February 17, 2022

Chief Executive Officer Eric S. Gordon

Board of Education

Anne E. Bingham *Board Chair*

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Ex Officio Members

Alex Johnson, Ph.D. Harlan M. Sands, J.D., MBA

Dear Marion C. Seltzer Family,

I am excited to share the news that planning and design activities for the NEW Marion C. Seltzer School are under way. Construction of this \$22 million project will begin later this year and is expected to be completed in August 2024. The new school will be constructed on a site directly north of the existing school and parking lot. This will allow students, staff and faculty to remain in place during construction. And, once the new school opens, the District will demolish the old building and build a replacement multi-purpose field.

Construction of the new Marion C. Seltzer is among four new school projects funded by the Ohio Facilities Construction Commission and a bond issue that Cleveland voters approved in 2014. Segment 8 of the construction and renovation program also includes a new Clark PreK-8 School and Lincoln-West High School Campus, and a full renovation of Joseph M. Gallagher School.

To help you learn more about these projects, we have scheduled meetings where school families, residents and other stakeholders can meet the architects and provide input on traffic circulation and exterior design. I invite you to attend any of the following meetings in person, or participate virtually, using a link that will be posted at ClevelandMetroSchools.org.

Segment 8 - Kickoff Meetings

Thursday, March 10 @ 6:00 pm	Joseph M. Gallagher School (6601 Franklin Blvd)
Saturday, March 12 @ 11:30 am	Clark School (Meeting at Lincoln-West Campus, 3202 W 30th St)
Saturday, March 12 @ 1:30 pm	Lincoln-West High School Campus (3202 W 30th St)
Tuesday, March 15 @ 6:00pm	Marion C. Seltzer School (1468 W 98th St)

The community can follow construction activity, provide feedback or ask questions by visiting ClevelandMetroSchools.org/Segment8, a webpage that will be launched this month.

We look forward to continuing to invest in our scholars and school buildings. Thank you, in advance, for your engagement and patience while these improvements are being made.

Sincerely,

Eric S. Gordon

Chief Executive Officer

1111 Superior Ave E • Cleveland, OH 44114 • Office: 216.838.0020 ClevelandMetroSchools.org

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